

---

## Annual General Meeting of Shareholders

---

**2021 PROXY - Annual General Meeting of Shareholders**

**Aperam**

**This proxy card must be received by Citibank, N.A., at the address indicated below, prior to 10:00 A.M. (New York time) on June 1, 2021 for action to be taken.**

**Aperam, a *société anonyme* (public limited company) governed by the laws of Luxembourg Ordinary Shares - Proxy**

**Annual General Meeting of Shareholders to be held on June 8, 2021 at 12:00 P.M. (CET). Due to the exceptional COVID-19 situation, this year's General Meeting will be held without a physical presence, as permitted by Luxembourg law.**

**THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS OF APERAM FOR THE 2021 ANNUAL GENERAL MEETING OF SHAREHOLDERS**

The undersigned, who is the holder of record of the Ordinary Shares of New York Registry of Aperam identified above, hereby acknowledges receipt of the Convening Notice for the 2021 Annual General Meeting of Shareholders and hereby appoints Citibank, N.A. through its agents, with full power of substitutions, on behalf and in the name of the undersigned to represent the undersigned at the 2021 Annual General Meeting of Shareholders of Aperam to be held on June 8, 2021 at 12:00 P.M. (local time) and at any adjournment or adjournments thereof, and to vote all Ordinary Shares of New York Registry which the undersigned would be entitled to vote if then and there present on the matters and in the manner set forth on the reverse of this proxy card hereby revoking any proxy previously given.

**IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE ANNUAL GENERAL MEETING OF SHAREHOLDERS TO BE HELD ON JUNE 8, 2021**

A copy of the documentation related to the Meeting is available on the Company's website [www.aperam.com](http://www.aperam.com) under Investors - Equity Investors - Shareholders Meeting - 8 June 2021 - General Meeting of Shareholders.

The New York Registrar and Transfer Agent's Notice of Annual General Meeting of Shareholders, the form of proxy card and the Agenda (included in the Convening Notice) of the 2021 Annual General Meeting of Shareholders are also available at the above internet address.

This proxy will be automatically invalidated if the undersigned is no longer the holder of record of the referenced Ordinary Shares of New York Registry after 6:00 P.M. (New York time) on May 25, 2021.

**Please indicate on the reverse side of this proxy card how your shares are to be voted. This proxy card must be marked, signed and returned to Citibank, N.A. prior to 10:00 A.M. (New York time) on June 1, 2021, in order to be counted.**

**If this proxy card is signed and timely returned to Citibank, N.A. but no specific direction as to voting is marked as to an issue, the undersigned shall be deemed to have given a proxy to vote "FOR" all Proposals and as said proxies deem advisable on all other matters as may come before the Meeting.**

**Proposed Resolutions of the Annual General Meeting**

- I. Approval of the Consolidated Financial Statements for the financial year ended December 31, 2020
- II. Approval of the Parent Company Annual Accounts for the financial year ended December 31, 2020
- III. Allocation of results and determination of the dividend and the compensation for the members of the Board of Directors in relation to the financial year 2020
- IV. Approval of a dividend
- V. Allocation of the results
- VI. Approval of the Remuneration Report of the Company for 2020
- VII. Approval of annual fees structure of the Board of Directors and remuneration for the CEO
- VIII. Discharge of the Directors
- IX. The Annual General Meeting elects Mr. Sandeep Jalan as member of the Board of Directors of Aperam for a three-year mandate that will automatically expire on the date of the Annual General Meeting of Shareholders to be held in 2024
- X. Appointment of a réviseur d'entreprises agréé (authorised statutory auditor) for the purposes of the audit of the Consolidated Financial Statements and the Parent Company Annual Accounts for the year ended December 31, 2021
- XI. Authorization of grants of share based incentives.

**A Issues**

**Aperam**

**Annual General Meeting**

	For	Against	Abstain		For	Against	Abstain
Proposal I	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Proposal X	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Proposal II	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Proposal XI	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Proposal III	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
Proposal IV	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
Proposal V	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
Proposal VI	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
Proposal VII	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
Proposal VIII	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				
Proposal IX	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				

**B Authorized Signatures - Sign Here - This section must be completed for your instructions to be executed.**

If this Proxy Card is signed and timely returned to the NY Registrar and Transfer Agent but no specific direction as to voting is marked above as to an issue, the undersigned shall be deemed to have given a proxy "FOR" the unmarked issue and as the proxy holder(s) deem advisable on all other matters that may come before the Meeting.

If this Proxy Card is signed and timely returned to the NY Registrar and Transfer Agent but multiple specific directions as to voting are marked above as to an issue, the undersigned shall be deemed to have given a proxy to give an "ABSTAIN" voting instruction for such issue.

Please be sure to sign and date this Proxy Card.

Please sign your name to this Proxy Card exactly as printed. When signing in a fiduciary or representative capacity, give full title as such. Where more than one owner, each MUST sign. Proxy Cards executed by a corporation should be in full name by a duly authorized officer with full title as such.

Signature 1 - Please keep signature within the line

Signature 2 - Please keep signature within the line

Date (mm/dd/yyyy)

/ /

\_\_\_\_\_