

First quarter 2015

May 5, 2015

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Disclaimer



Forward-Looking Statements

This document may contain forward-looking information and statements about Aperam and its subsidiaries. These statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future operations, products and services, and statements regarding future performance. Forward-looking statements may be identified by the words “believe,” “expect,” “anticipate,” “target” or similar expressions. Although Aperam’s management believes that the expectations reflected in such forward-looking statements are reasonable, investors and holders of Aperam’s securities are cautioned that forward-looking information and statements are subject to numerous risks and uncertainties, many of which are difficult to predict and generally beyond the control of Aperam, that could cause actual results and developments to differ materially and adversely from those expressed in, or implied or projected by, the forward-looking information and statements. These risks and uncertainties include those discussed or identified in Aperam’s filings with the Luxembourg Stock Market Authority for the Financial Markets (Commission de Surveillance du Secteur Financier). Aperam undertakes no obligation to publicly update its forward-looking statements or information, whether as a result of new information, future events, or otherwise.

Introduction & overview



Highlights:

- Health and Safety frequency rate of 1.3x in Q1 2015 compared to 1.8x in Q4 2014
- Shipments of 469 thousand tonnes in Q1 2015 compared to shipments of 439 thousand tonnes in Q4 2014
- EBITDA of USD 133 million in Q1 2015, compared to EBITDA of USD 117 million in Q4 2014
- Net Income of USD 42 million in Q1 2015, compared to Net Income of USD 19 million in Q4 2014
- Basic earnings per share of USD 0.54 in Q1 2015
- Cash flow from operations amounted to USD 80 million in Q1 2015
- Net debt of USD 508 million on March 31, 2015, representing a gearing of 22% compared to a net debt of USD 536 million on December 31, 2014

Prospects:

- EBITDA in Q2 2015 is expected to increase compared to EBITDA in Q1 2015
- Net debt to slightly decrease in Q2 2015

Leadership Journey update:

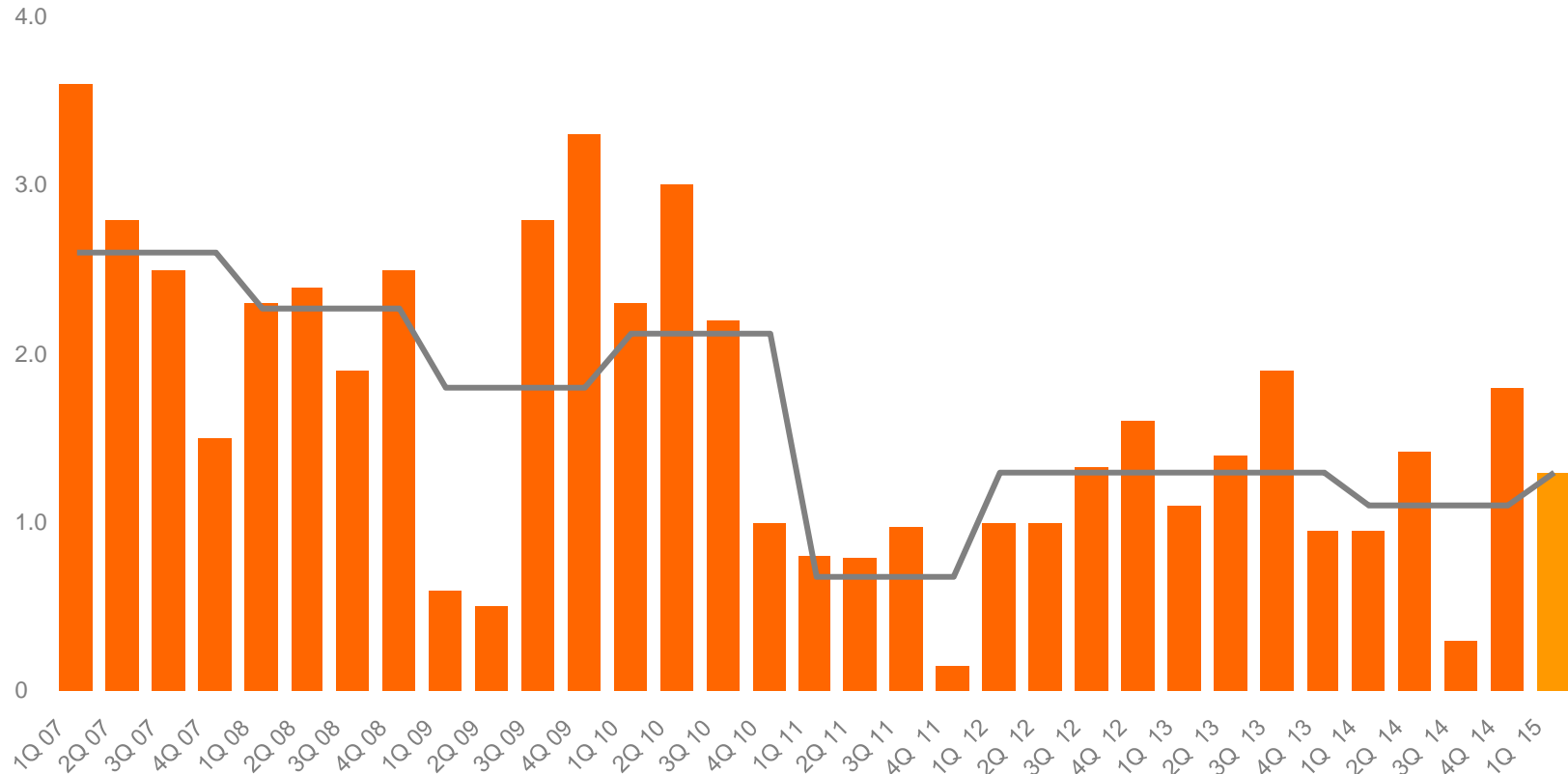
- Announcement of additional Leadership Journey® gains target of USD 100 million to reach USD 575 million by the end of 2017.

“With the best quarterly net result since the spin-off, the first quarter reflects Aperam’s successful implementation of the Leadership Journey® and the Top Line strategy.”

Health & Safety Performance



Lost Time Injury Frequency rate*



Health & Safety frequency rate of 1.3x in Q1 2015

* WorldSteel-standard: Fr = lost time Injuries per 1.000.000 worked hours; based on own personnel and contractors

First quarter 2015



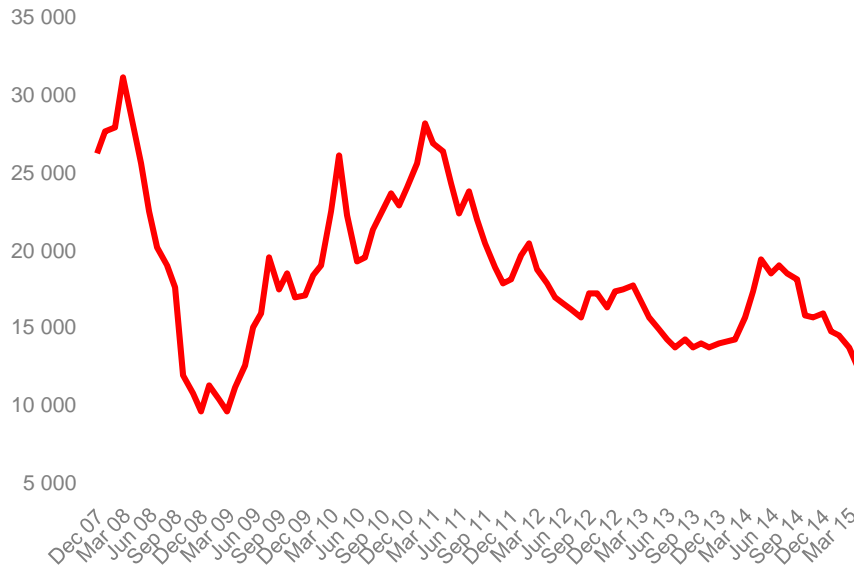
Environment and markets

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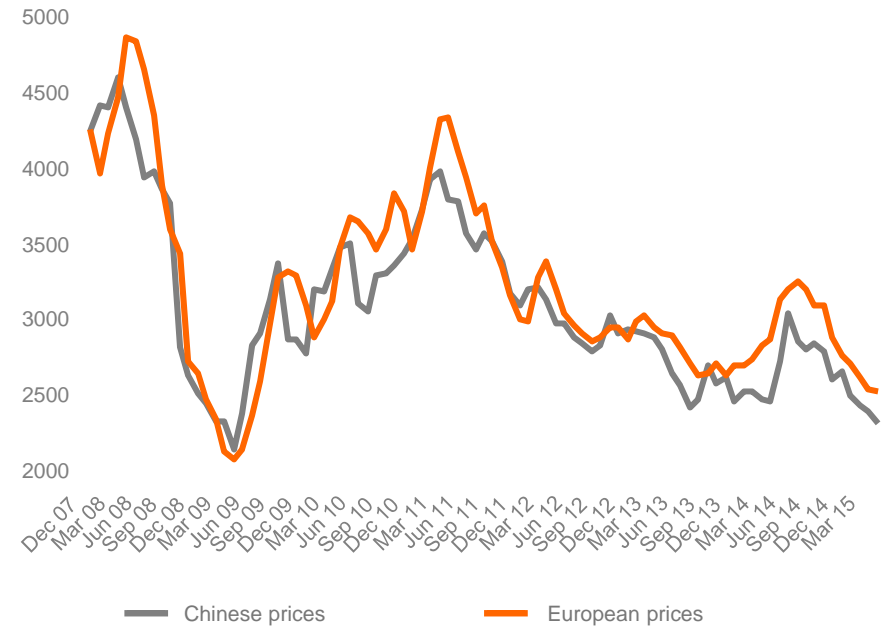
Stainless steel prices



Nickel - LME Cash (USD/t)



Chinese versus European CR 304 2B 2mm coil transaction price (USD/t)



The continuous decrease of the nickel price has kept prices under pressure since September 2014 but base prices have seemed to stabilize over the first quarter 2015

*Source: SBB/Platts

First quarter 2015



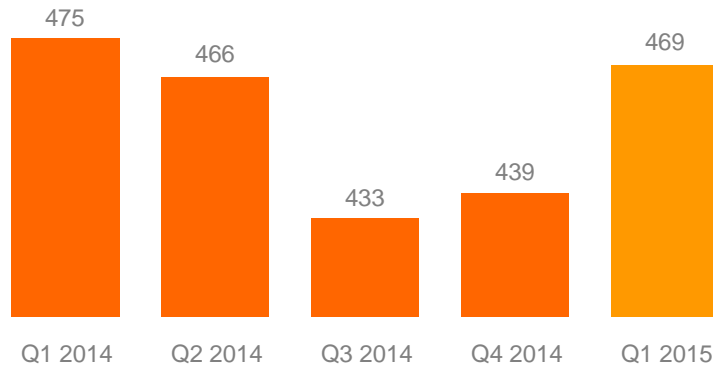
Performance and prospects

Performance and prospects

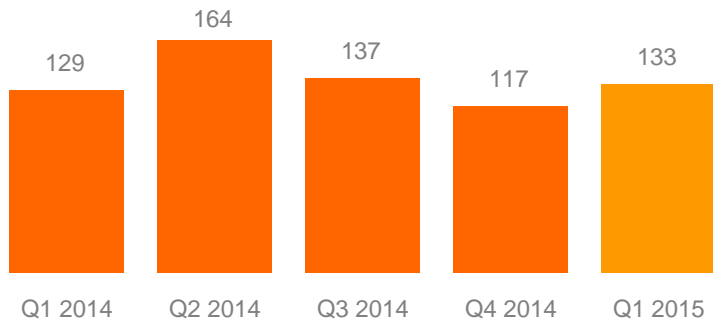
First quarter operating performance



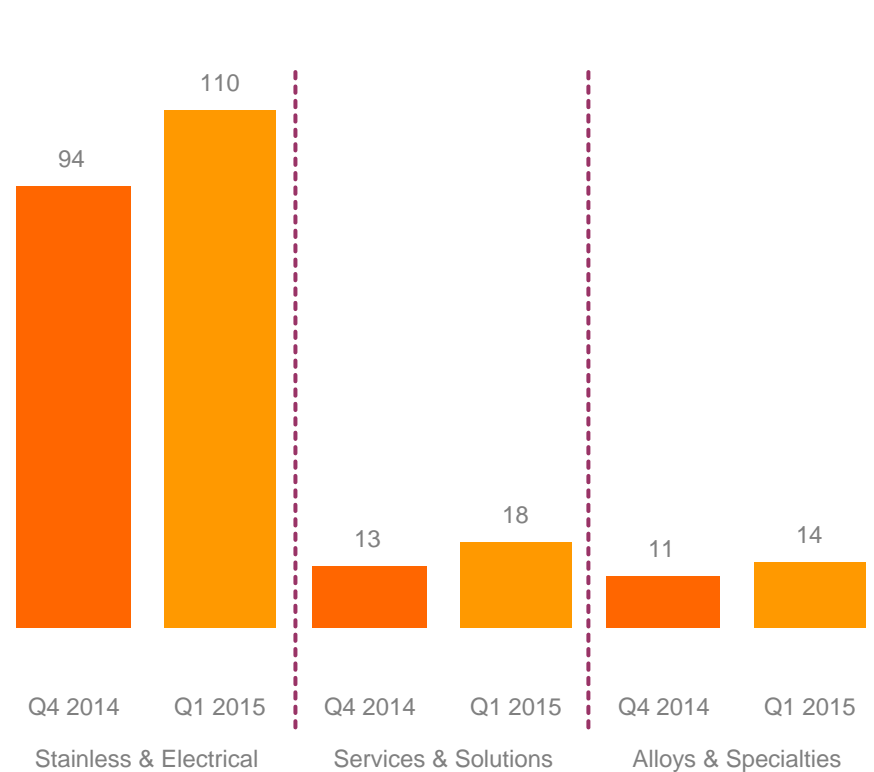
Shipments ('000t)



EBITDA (USD million)



Q1 2015 EBITDA per division (USD million) ^[1]



EBITDA of 284 USD/t in Q1 2015 compared to 267 USD/t in Q4 2014

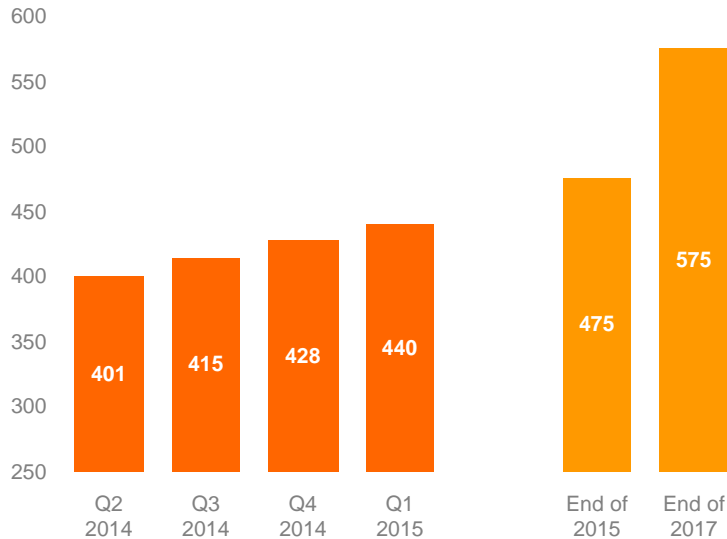
^[1] Difference with total Aperam's quarterly Ebitda comes from the Others & Eliminations division.

Performance and prospects

Leadership Journey®



Cumulated gains (USD million)



Asset upgrade program launched on best performing assets

- Tranche 1**
USD52m of Capex
2014 - 2015
 - Productivity improvement of the downstream facilities in Genk (CAP2), Gueugnon (CAP10) and Timoteo (Sendzimir Mill #1).
 - Upgrade of the Wire Rod mill in A&S
 - Upgrade of GO operations in Brazil with development of HGO
- Tranche 2**
USD30m of Capex
2015 - 2016
 - Breakthrough on productivity increase:
 - ✓ Upgrading further CAP 2 in Genk
 - ✓ Upgrading LC2i in isbergues

Leadership Journey program expanded by USD 100 million to reach USD 575 million by end 2017, partially also from asset base upgrade projects

First quarter 2015



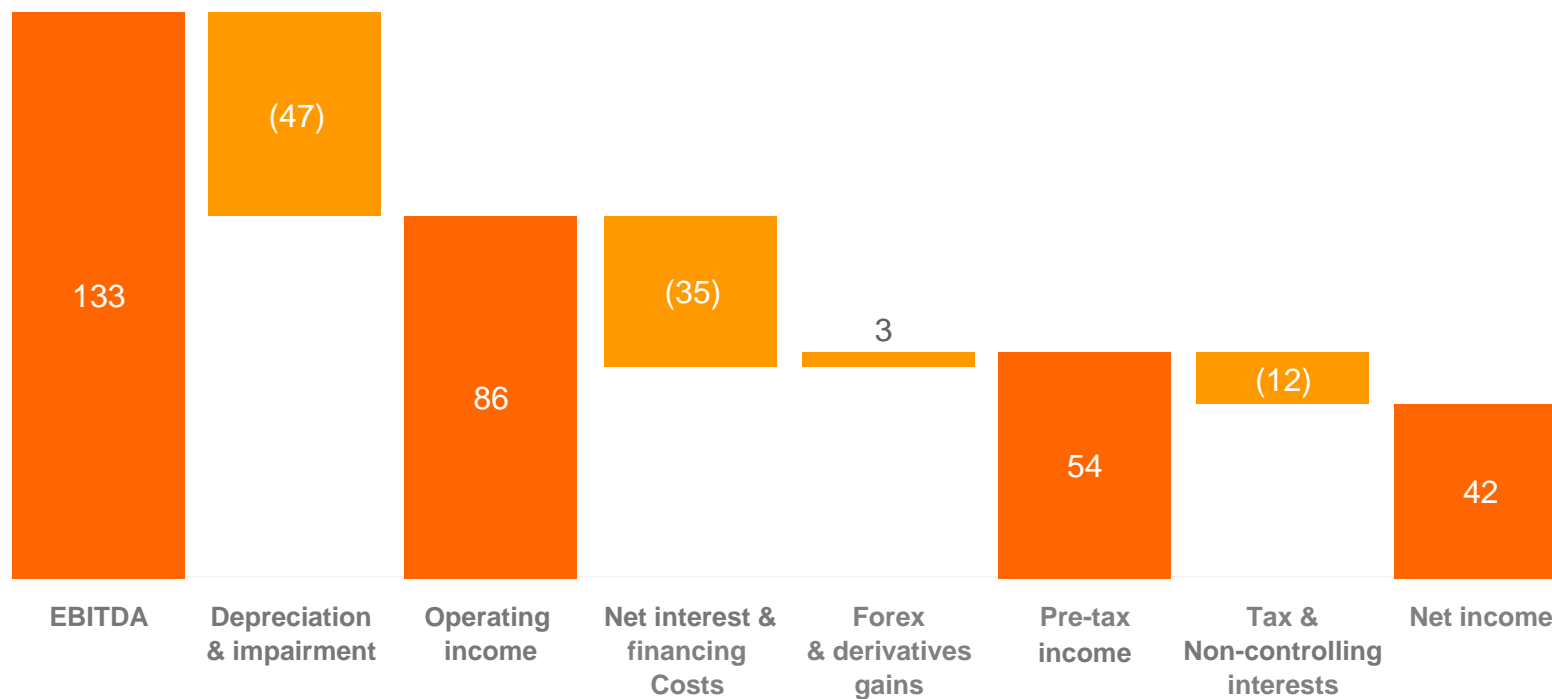
Financial results

Financial results

First quarter P&L highlights



EBITDA to net income (USD million)



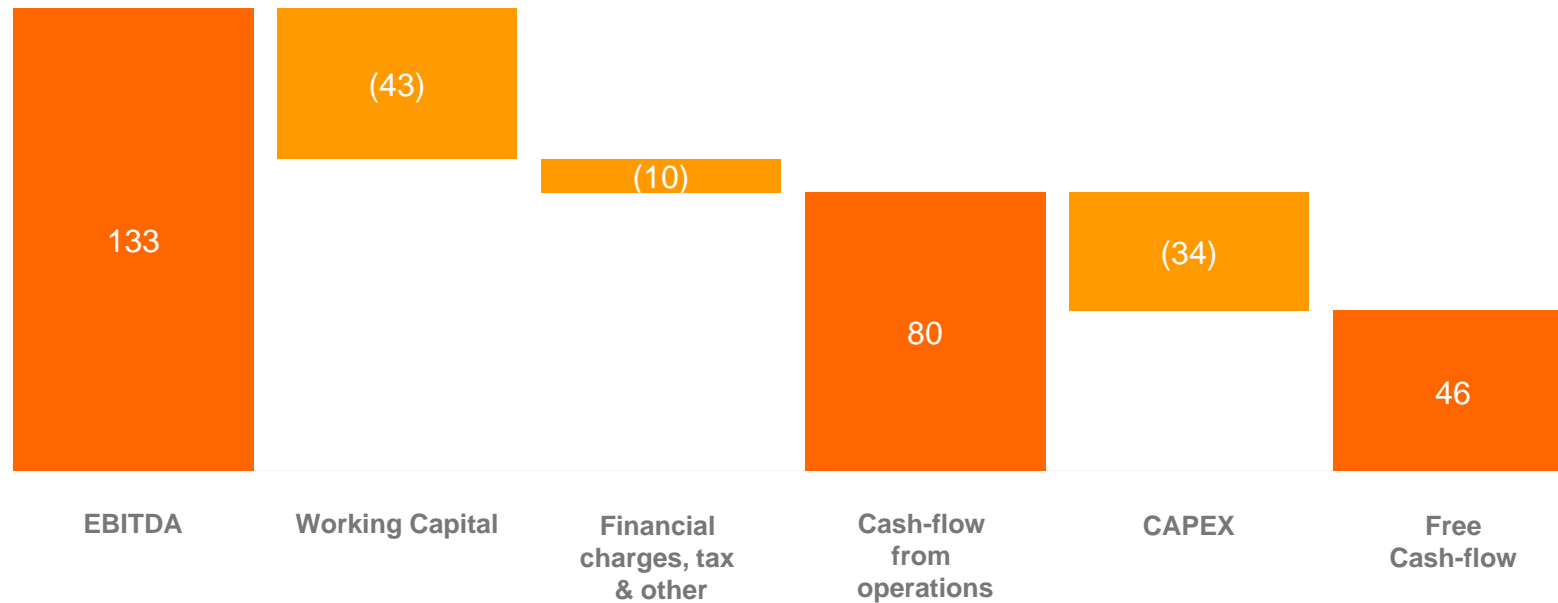
Solid progress on results with EPS of USD 0.54

Financial results

First quarter cash flow highlights



Free cash flow (USD million)



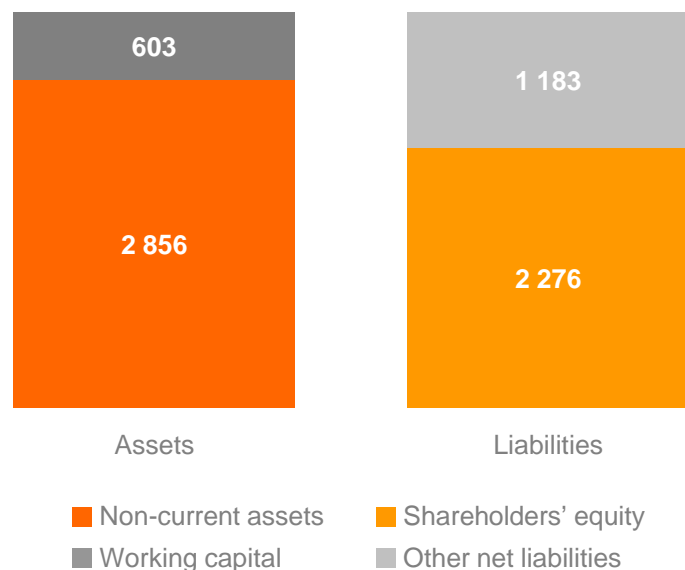
Continued focus on cash with USD 80 million of cash from operations

Financial results

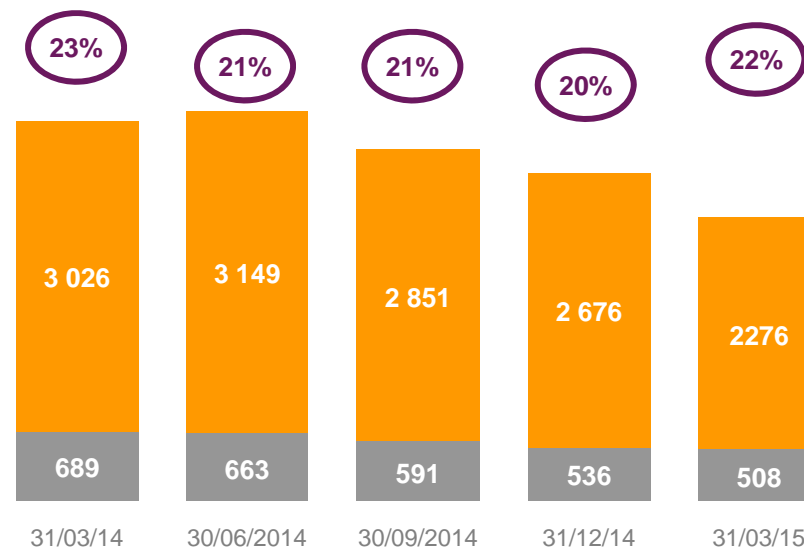
First quarter balance sheet highlights



Assets & liabilities (USD million)



Equity & net debt (USD million)^[1]



■ Net Debt ■ Equity ○ x% Gearing

Net debt of USD 508 million, representing a gearing of 22%

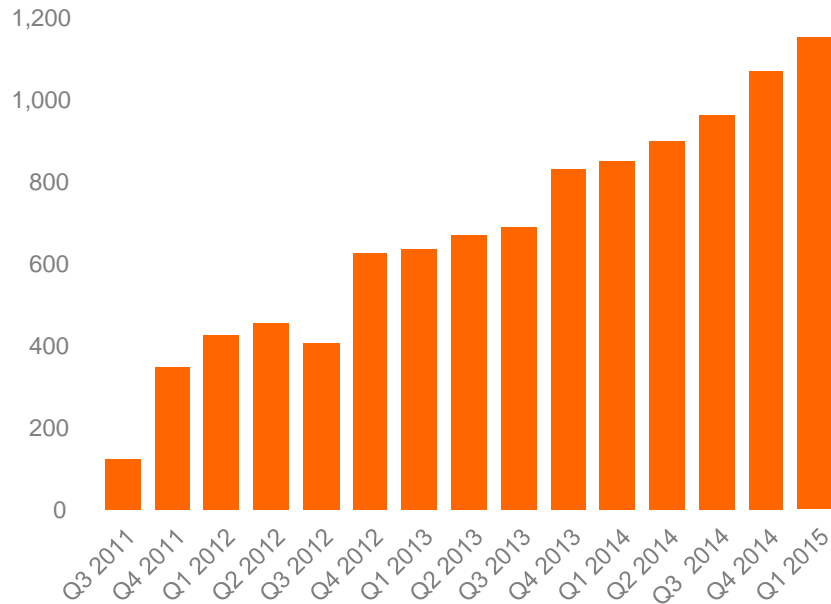
^[1] The variation of gearing between Q4 2014 and Q1 2015 is mainly due to translation effects of Aperam's assets which are mostly in EUR and BRL.

Financial results

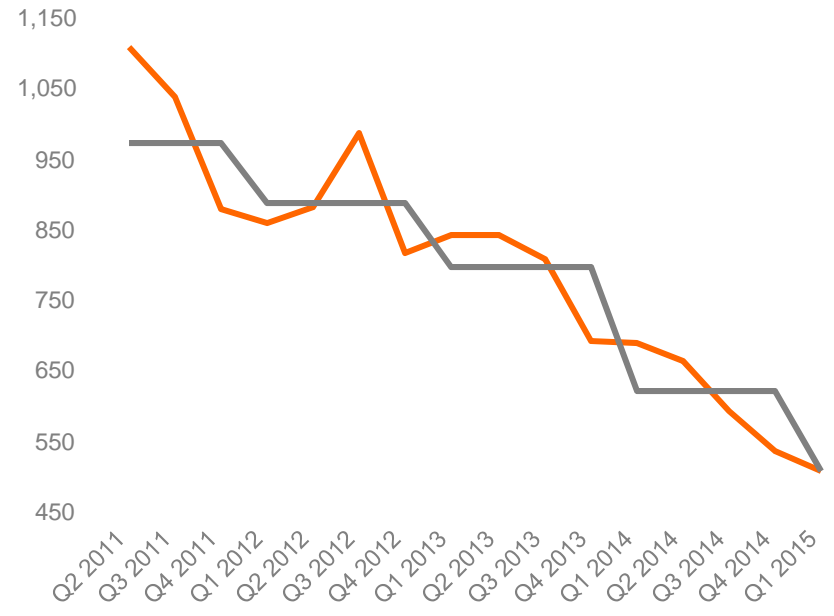


Sustainable cash flow from operations across the cycles

Cumulated net cash provided by operating activities (USD million)



Quarterly Aperam's net debt evolution (USD million)



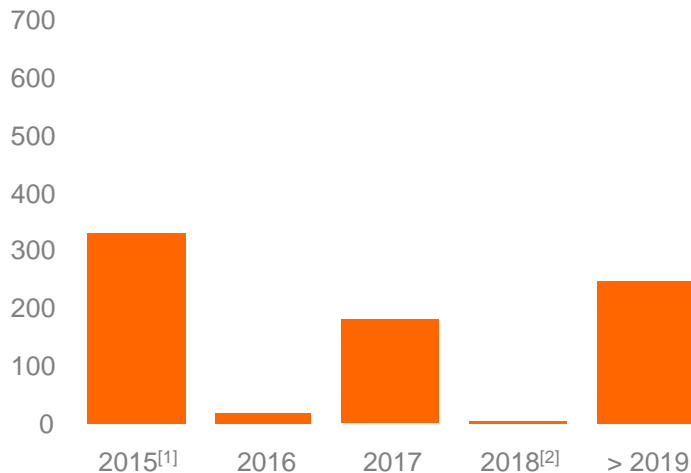
Solid continued reduction of net debt to USD 508 million

Aperam performance

Diversified and improved funding structure



Gross debt maturity profile (USD million) as of March 31, 2015



Debt restructuring actions in 2014

- Convertible Bond Orname of USD300m issued in June 2014 at coupon of 0.625% and premium of 32.5%
- BBF reduced by half during 2014 to USD400m
- High Yield Bonds of USD250m with coupon of 7.375%, maturing in 2016 reimbursed as of 1st October 2014

Debt restructuring actions in 2015

- Aperam redeemed on April 1 its High Yield Bonds of USD250m with coupon of 7.75%, originally maturing in 2018.
- New USD 500m secured Borrowing Base Revolving Credit Facility maturing in 2018 (with extension clause of 1 year) replacing existing facility of USD400m concluded with banks on March 6th, 2015.

Debt restructuring with USD 500 million high yield bonds repayment during past 6 months and BBF renewal

Aperam credit rating upgrade: Moody's Ba2 with positive outlook on April 17, S&P BB with stable outlook on April 30

^[1] includes High Yield Bond 2018 which was reimbursed on 1st April 2015 (as announced).

^[2] Above excludes line of credit available USD 500 million fully undrawn as of March 31, 2015



courtesy of SIDEM

Desalination project, Al Zour North (Kuwait)